

October 5, 2011

Michael Houghton, Esq.
Morris, Nichols, Arsht & Tunnel LLP
1201N. Market Street, 18th Floor
Wilmington, DE 19899-1347

Dear Atty. Houghton,

I'm writing in behalf of Blue Cross Blue Shield Of Delaware (BCBS). The Hope Medical Clinic, Inc. is a nonprofit organization that provides free non-emergency primary medical and dental care to the uninsured and low income patients of Delaware 18 to 65 years old. All of our professional staff are currently licensed volunteer physicians, dentists, nurses & dental assistants—mostly retired

BCBS has enhanced our capability to deliver quality health services with their generous grant the past 3 years. With their help we now have 3,000 + active patients –with provisions of consultation, diagnostic Lab & X-Rays, referrals to subspecialty and all needed medication and dental services (except dentures) Their support has also enabled us to offer health education classes for diabetes/ obesity, hypertension, and asthma.

This support for the indigent population shows BCBS commitment to good health for all Delawareans

BCBS proposed affiliation with Highmark will improve and compliment the outstanding health care coverage already in place. Our organization –patients and staff—endorses this proposal.

Very truly yours,

Vicenta G. Marquez, M.D.
Director Medical Services
Hope Medical Clinic, Inc.
1125 Forrest Ave Suite 202
Dover, DE 19904

Copy:Mike Techman